**Investor Presentation** 

# **Tenaris**

Paolo Rocca Chairman and Chief Executive Officer London - Sep 22, 2017

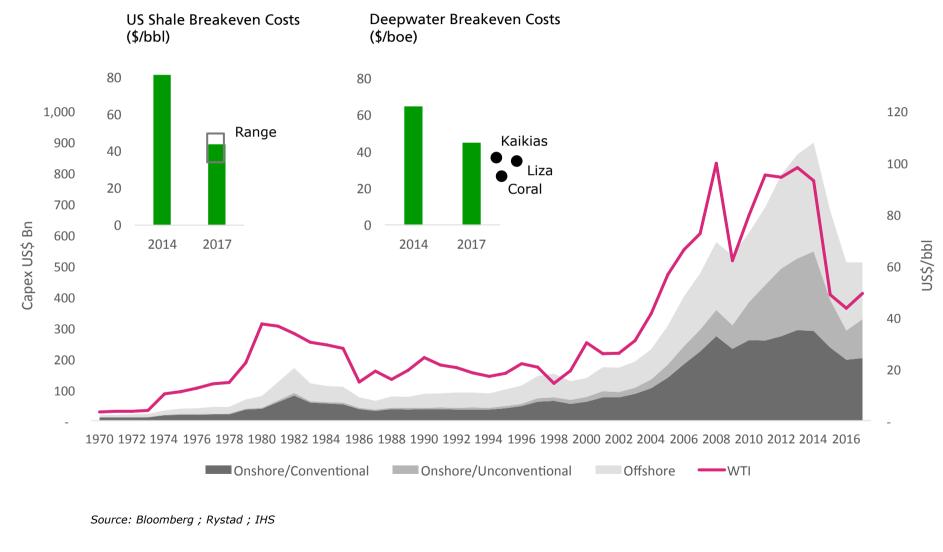
#### Disclaimer

This presentation contains "forward-looking statements." Forward-looking statements are based on management's current views and assumptions and involve known and unknown risks that could cause actual results, performance or events to differ materially from those expressed or implied by those statements. These statements include information regarding management strategy, investment plans, development and growth of the steel pipe and oil and gas industries, trends and other prospective data, including trends regarding the development of raw material costs and the levels of investment in oil and gas drilling worldwide and general economic conditions in the countries where Tenaris operates and sells its products and services. We do not undertake to update any forward-looking statement to reflect events or circumstances after the date of this document or to reflect the occurrence of unanticipated events.

Except where otherwise stated, the data presented herein is based on Tenaris analysis and estimates.

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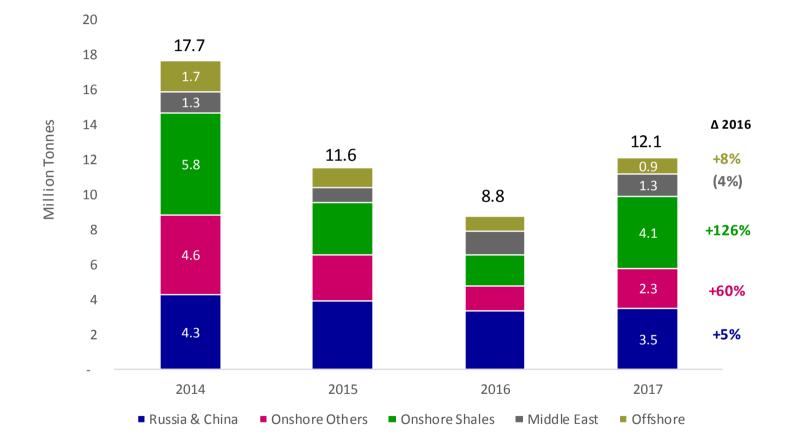
### Industry Adapting to Lower Oil Prices





### **OCTG Demand Recovering**



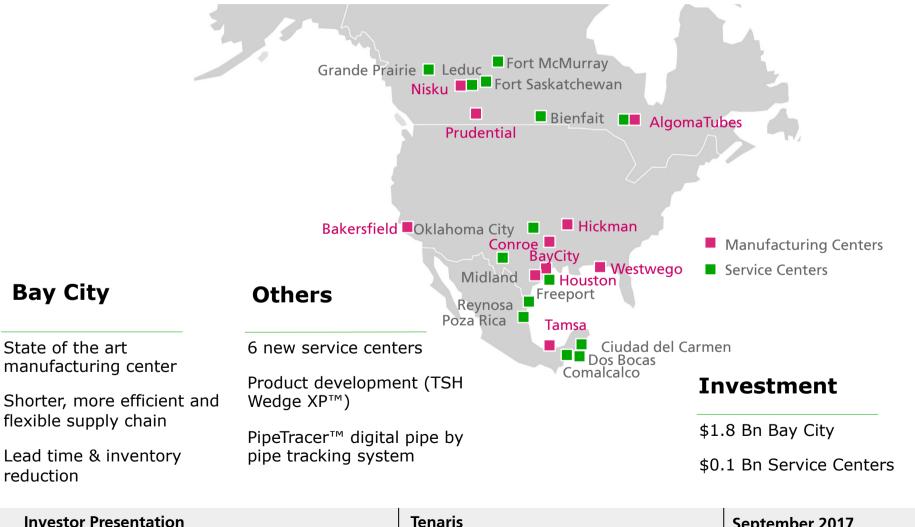


#### Source: TS estimates

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### Strengthening Rig Direct<sup>™</sup> in North America

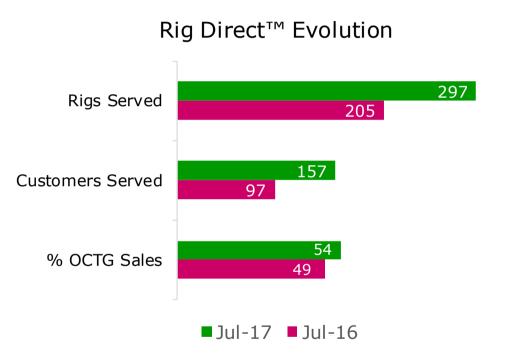
Expanded North American footprint



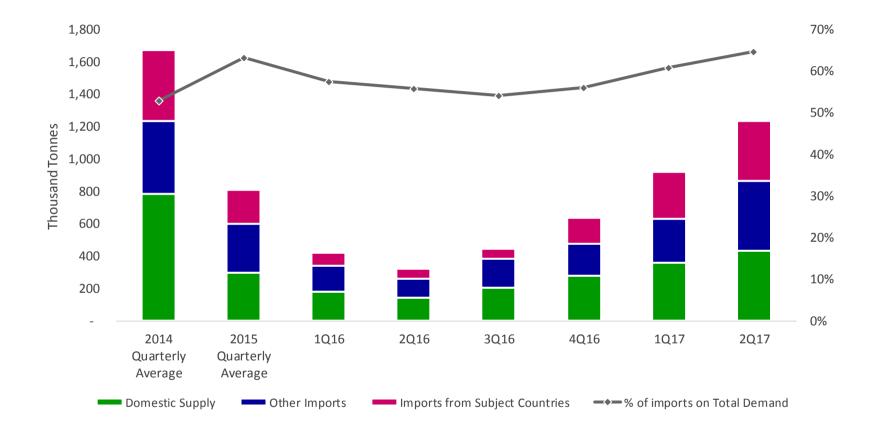
### Rig Direct<sup>™</sup> Global Deployment

Integrated service solution that addresses costs, quality, operational efficiency and sustainability

- USA: extensive adoption in Permian, Eagle Ford and Haynesville; extending to other regions
- Canada: widespread adoption facilitating market share gains
- Latam: established in Mexico and Argentina for 20 years, now in Colombia and Ecuador
- EH: fully established in North Sea, Romania and Chevron Thailand, expanding in Indonesia, Caspian and UAE



### **US OCTG Imports**



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## Well Positioned in Growth Areas

### Short term



#### E. Mediterranean Gas

Deliveries to fast track deepwater pipeline developments (eg Zohr) will boost results from Q4

#### Vaca Muerta Shale

Investments in worldclass Vaca Muerta shale are being confirmed and sales in Argentina are recovering

**Offshore Recovery** 

New offshore projects are starting to be sanctioned and a gradual recovery should take place

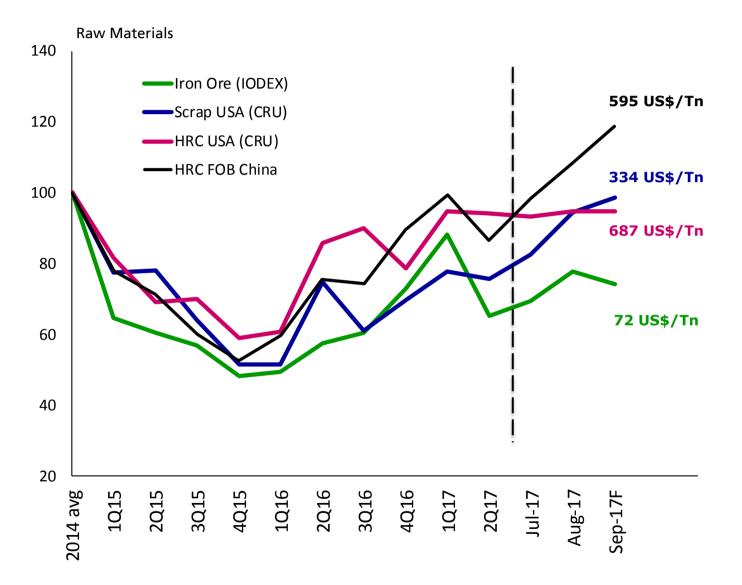
### Medium term



#### Mex. Energy Reform

Recent discoveries by Talos and ENI will encourage energy reform process: as investments are implemented demand should gradually recover

### **Cost Inputs Evolution**



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## **Financial Performance**

Millions of US\$ (except ratios and per ADS amounts)	2012	2013	2014	2015	2016	1H 2017
Net Sales	10,648	10,424	10,141	6,903	4,294	2,397
EBITDA	2,856	2,780	2,696	1,219	598	398
EBITDA Adjusted	2,856	2,780	2,696	1,396	672	420
EBITDA Adjusted margin	27%	27%	27%	20%	16%	18%
Net income (loss) of owners of the parent	1,699	1,551	1,159	(80)	55	280
Earnings per ADS	2.88	2.63	1.96	(0.14)	0.09	0.47
Cash flow from operations	1,856	2,377	2,044	2,215	864	47
Capital expenditures	790	753	1,089	1,132	787	294
Free cash flow	1,066	1,624	955	1,083	77	-246
Net financial position	(271)	911	1,257	1,849	1,441	1,129
Dividend * EBITDA adjusted excludes restructuring expenses	508	508	531	531	484	

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# **Closing Remarks**

- Market is adapting to lower oil and gas prices: North American shales will remain a key driver in coming years
- Tenaris is uniquely positioned to take advantage in all regions and segments where growth is taking place
- Rig Direct<sup>™</sup> is being adopted in many parts of the world as its benefits for the efficiency, capital discipline and time to market of the oil and gas industry are demonstrated in the field
- Tenaris is leveraging its strengths in product technology, supply chain efficiency and global service delivery
- Tenaris maintains a solid balance sheet and good financial performance giving it the flexibility to take advantage of market opportunities



Tubular Technologies. Innovative Services.