Investor Presentation London, September 2015

# Tenaris

Paolo Rocca Chairman and CEO



#### Disclaimer

This presentation contains "forward-looking statements." Forward-looking statements are based on management's current views and assumptions and involve known and unknown risks that could cause actual results, performance or events to differ materially from those expressed or implied by those statements. These statements include information regarding management strategy, investment plans, development and growth of the steel pipe and oil and gas industries, trends and other prospective data, including trends regarding the development of raw material costs and the levels of investment in oil and gas drilling worldwide and general economic conditions in the countries where Tenaris operates and sells its products and services. We do not undertake to update any forward-looking statement to reflect events or circumstances after the date of this document or to reflect the occurrence of unanticipated events.

Except where otherwise stated, the data presented herein is based on Tenaris analysis and estimates.

### Market Context Oil price futures



WTI Forward curve [US\$/bbl] - Current — 3 months ago — 1 year ago Source: Bloomberg

### **Downturns Compared** Oil price and US rig count

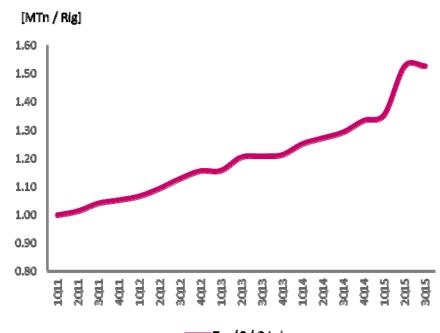


[US\$/bbl] 150 WTI '08-09 '14-15 120 90 hander 60 '85-86 30 0 1980 1985 1990 1995 2000 2005 2010 2015 Index Base 100 120 100 80 60 40 85-86 08-09 14-15 20 60 24 30 36 18 42 48 1 54 1-year 2-year 3-year 4-year 5-year A': last peak before steep drop

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# US Drilling Efficiencies and Cost Deflation

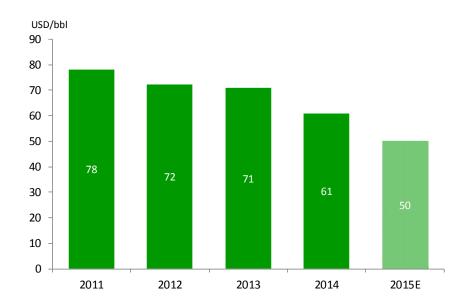
US OCTG consumption per rig



Tns / R / Q Index

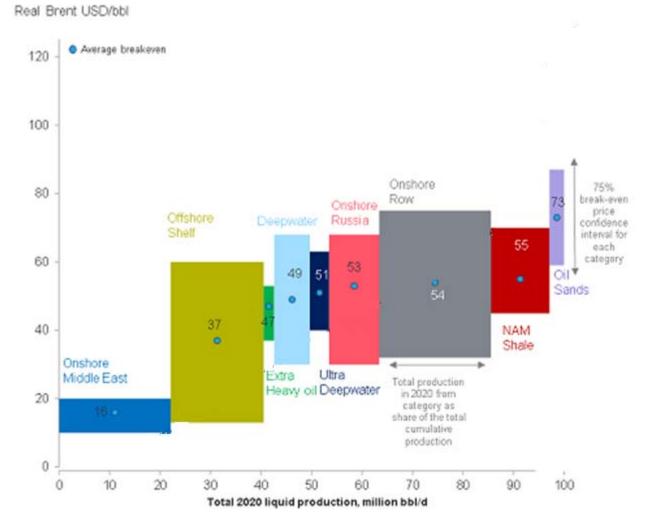
Source: Baker Hughes, TS estimates

Average US Shale WTI breakeven price for different spud year



Source: Rystad Note: Based on horizontal wells in Bakken, Eagle Ford, Permian Midland, Delaware and Niobrara

### Oil Production and Breakeven Costs

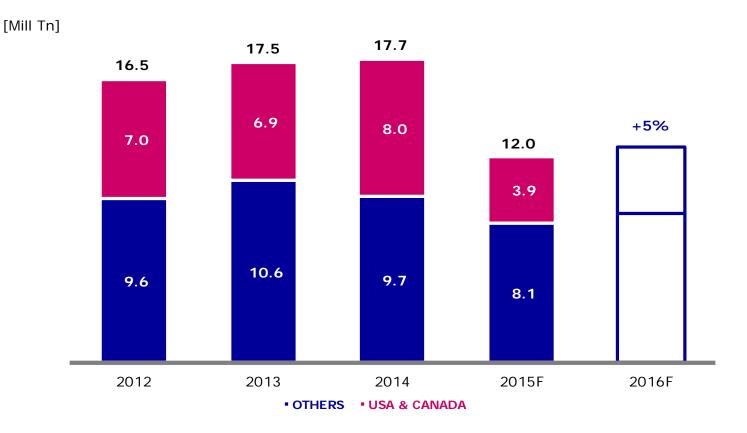


Source: Rystad Energy 2020 Forecast (June 2015)

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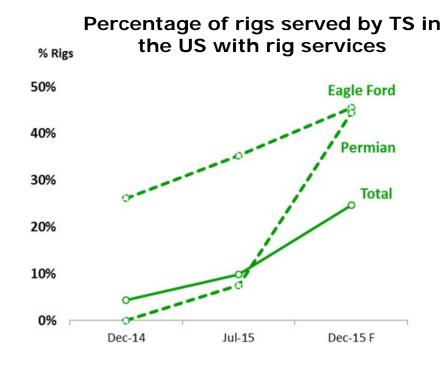
# **Global OCTG Demand Outlook**

2016 demand supported by Middle East and lower inventories and highly sensitive to NAM shale activity



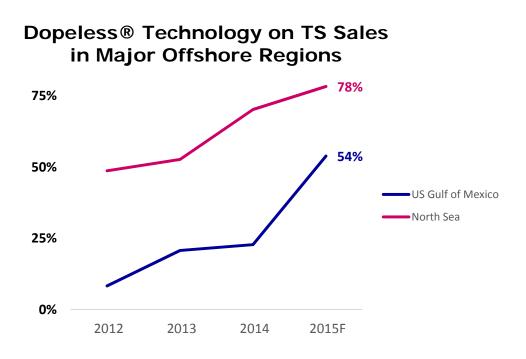
Source: TS estimates

### Strengthening Position in NAM Shales Differentiating with product, service and industrial excellence



- Products (Wedge 563<sup>™</sup>, TXP<sup>®</sup> BTC, Wedge 625<sup>™</sup>, BlueCoil<sup>™</sup>, sucker rods)
- Rig services (inventory management, inspection and rig preparation, accessories management, rig returns, technical support)
- Investments (Bay City, service centers, people)

# **Reliable Partner for Complex Projects** Differentiating with product technology and service



- New products (Wedge 623<sup>™</sup>, Blue<sup>®</sup> Max, Blue<sup>®</sup> Heavy Wall, Blue<sup>®</sup> Quick Seal, BlueDock<sup>™</sup> connectors)
- Dopeless® technology
- Services (pipe management, field services, material selection and string design)
- Investments (service yards, local content)

# Culzean Project – North Sea



Flagship HPHT project to supply 5% of UK gas in 2020

### **Project Summary**

- Operator: Maersk Oil UK
- Investment: US\$4.7 billion
- 6+2 wells 2 wells/yr Spud date: May'16

### **Environment Complexity**

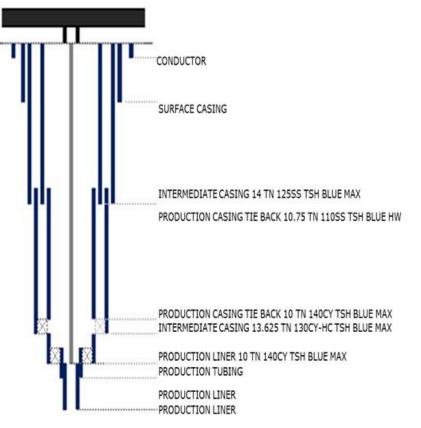
•Gas, HPHT, Sour Service, Offshore

•TVD: 13,610ft, BHT: 350 F, BHP:13,500psi

### **Key Success Factors**

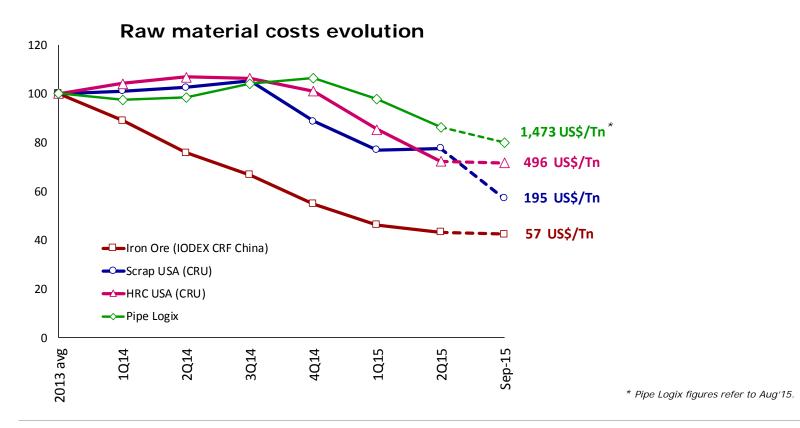
Investment in R&D

- •Dopeless® technology on all products
- •Storage, inspection and preparation for offshore
- •Tracking and traceability solution offered
- •Field service support for running operations



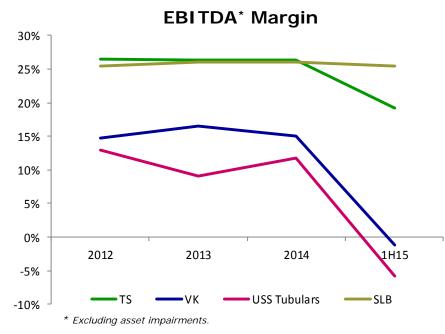
## **Actions on Costs**

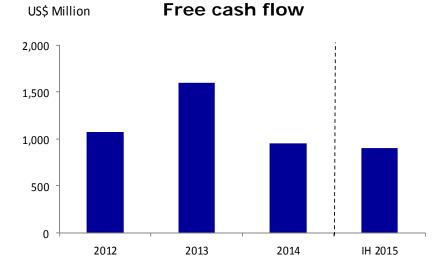




- Leveraging flexibility of global industrial system
- Focus on improving industrial efficiency and procurement
- Adapting fixed cost structure to market conditions
- Focus on cash flow (working capital and investments)

# Sustainable financial performance





**Dividends** US\$ Million Net (debt) / cash 600 500 400 300 200 100 0 2013 2014 Jun 2015 2012 2013 2014 Dividends •Yield

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2012

US\$ Million

2,000

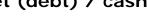
1,500

1,000

500

0

-500



2015 E

Yield %

4.0%

3.5%

3.0%

2.5%

2.0%

1.5%

1.0%

0.5%

0.0%

## Summary



- Oil and gas fundamentals are still there: increasing global demand and production decline will eventually stimulate a recovery in drilling led by NAM shales
- Tenaris is in the right position to support the industry with product and service solutions combining cost competitiveness, leading technology and global reach
- Financial strength is a key competitive advantage in today's environment





Tubular Technologies. Innovative Services.