### 2008 Investor Day

# **Tenaris**

Paolo Rocca – Chairman and CEO March 13, 2008



#### Disclaimer

This presentation contains "forward-looking statements." Forward-looking statements are based on management's current views and assumptions and involve known and unknown risks that could cause actual results, performance or events to differ materially from those expressed or implied by those statements. These statements include information regarding management strategy, investment plans, development and growth of the steel pipe and oil and gas industries, trends and other prospective data, including trends regarding the development of raw material costs and the levels of investment in oil and gas drilling worldwide and general economic conditions in the countries where Tenaris operates and sells its products and services. We do not undertake to update any forward-looking statement to reflect events or circumstances after the date of this document or to reflect the occurrence of unanticipated events.

### **Results of operations**

Millions of US\$ (except ratios and per ADS amounts)	2004	2005	2006	2007
Net sales	3,718	6,210	7,728	10,042
Tubes	3,273	5,128	6,827	8,553
Projects	280	790	454	876
Others	165	292	447	613
Operating income	806	1,946	2,792	2,957
EBITDA <sup>1</sup>	887	2,158	3,046	3,449
EBITDA margin	24%	35%	39%	34%
Net income <sup>2</sup>	785	1,278	1,945	1,924
Earnings per ADS	1.33	2.16	3.30	3.26
Net debt	828	183	2,095	2,970
Net debt / EBITDA	0.93	0.08	0.69	0.86
ROE	36%	43%	44%	31%

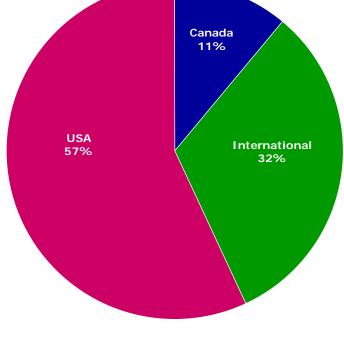
(1) EBITDA = Operating income plus depreciation and amortization. Except for 2004 where nonrecurring gains relating to Fintecna arbitration award are excluded

(2) Attributable to shareholders.

## **Drilling activity**

Year 2004 = 100	2004	2005	2006	2007
Rig count				
USA	100	116	138	149
% Change		16%	19%	7%
Canada	100	124	127	93
% Change		24%	3%	(27%)
International	100	109	111	120
% Change		9%	2%	9%
Total	100	115	127	130
Total % Change	100	115 15%	127 11%	130 <i>2%</i>
	<b>100</b> 100			
% Change		15%	11%	2%
% <i>Change</i> Onshore		<b>15%</b> 116	<b>11%</b> 131	<b>2%</b> 134
% <i>Change</i> Onshore % <i>Change</i>	100	<b>15%</b> 116 <i>16%</i>	<b>11%</b> 131 <i>12%</i>	<b>2%</b> 134 <i>3%</i>
% Change Onshore % Change Offshore	100	<b>15%</b> 116 <i>16%</i> 106	<b>11%</b> 131 <i>12%</i> 106	<b>2%</b> 134 <i>3%</i> 105

2007 rigs by area



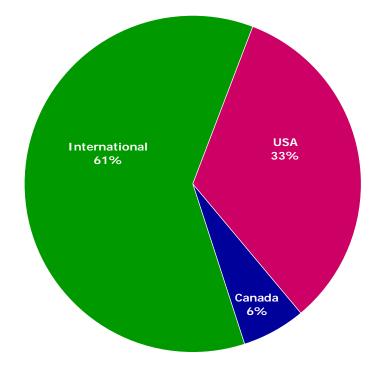
Total rigs 3,116

Source: Baker Hughes

### **Global OCTG market**

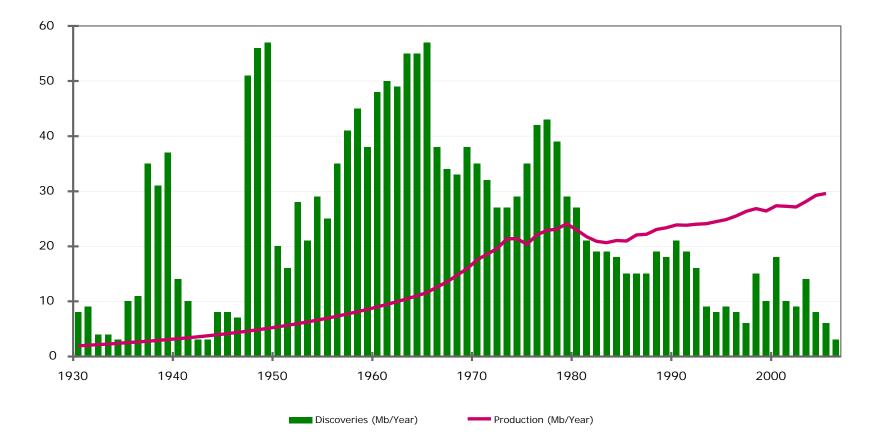
### 2007 OCTG apparent demand

Year 2004 = 100	2004	2005	2006	2007
OCTG market				
Operative consumption	100	113	125	136
% Change		13%	10%	8%
Apparent demand	100	117	134	130
% Change		17%	14%	(3%)



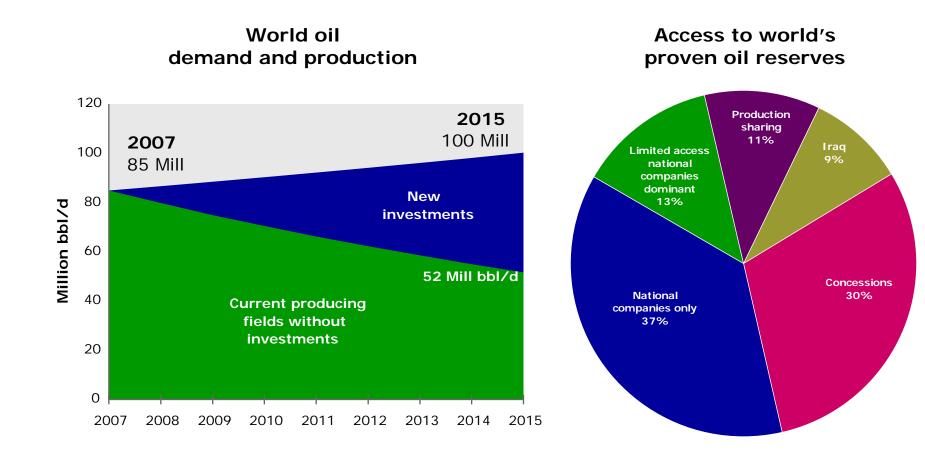
Source: Company data

## Oil demand growing but limited discoveries



Source: BP Statistics and Wood Mackenzie

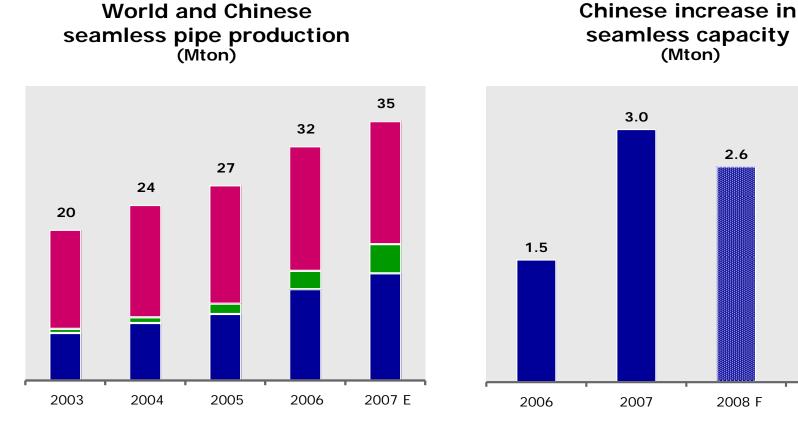
## Natural decline rates and access complicate efforts to meet demand



Source: Estimates based on IEA

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### China and the competitive environment



China production non exported China exports RoW production

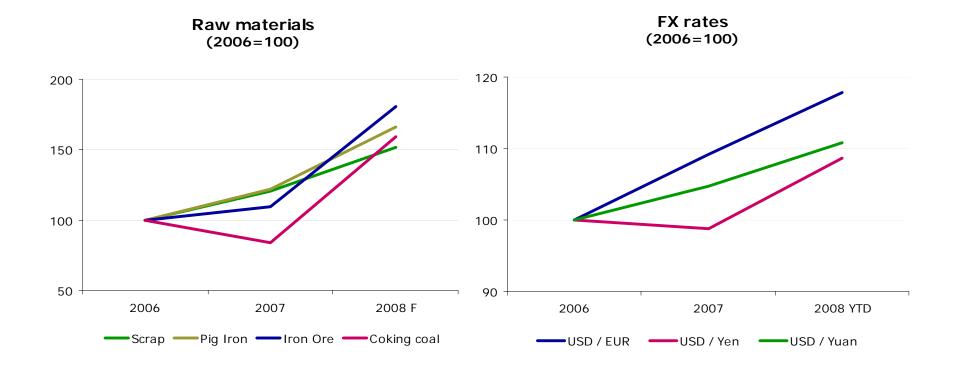
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2009 F

### **Evolution of industry costs**





Note: FX rate for 2008 is YTD average Source: CRU and company data

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### Tenaris: unique global positioning

- Product and service differentiation •
- Industrial presence in key markets ٠
- Global industrial and commercial ٠ system
- Quality, health, safety and • environment management
- Investing in research and ٠ development
- Focus on human resources ٠

#### Safety and environmental indicators



0.40 0.40

0.31 0.34

2007

Indirect

Accidents per million man hour

Sector Approach IISI (International Iron & Steel Institute) methodology. www.worldsteel.org/

2006

Purchased electricity

0.40

0.30

0.20

0.10

0.00

Tenaris

2005

Direct





Tubular Technologies. Innovative Services.

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